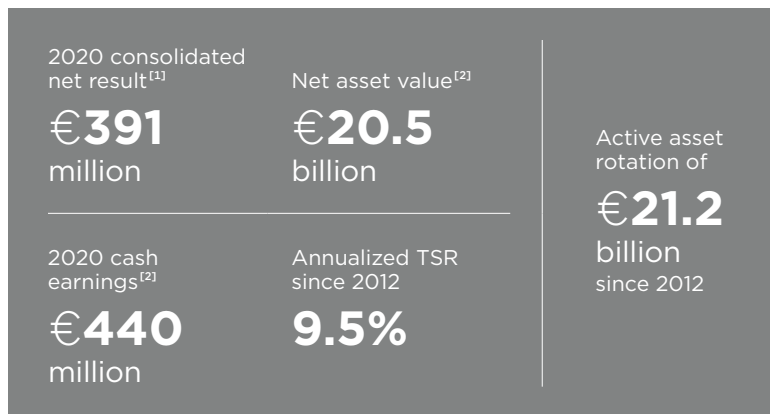


Groupe Bruxelles Lambert

BY THE NUMBERS

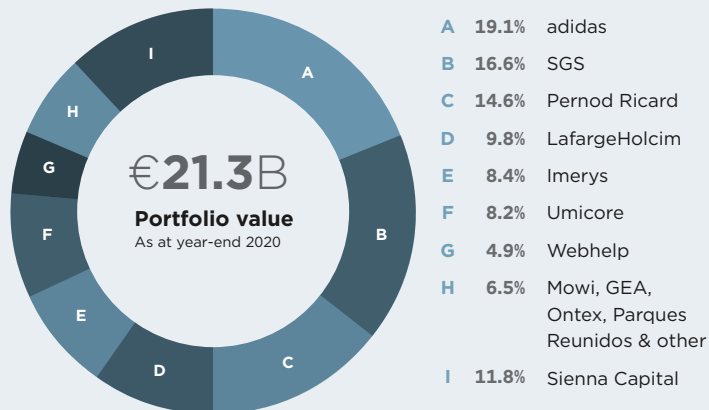
GBL is a leading investor in Europe, focused on long-term value creation and relying on a stable and supportive family shareholder base. GBL strives to maintain a diversified high-quality portfolio composed of global companies, leaders in their sector, in which it can contribute to value creation by being an active professional investor.



Asset rotation strategy based on a continuous assessment with clear investment criteria:

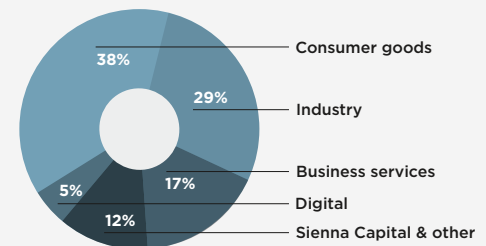
- ESG compliance
- Attractive end markets with long-term tailwinds
- Core shareholder position with effective governance
- Leading market position with a clear and sustainable business model
- Valuation

Global sector leaders

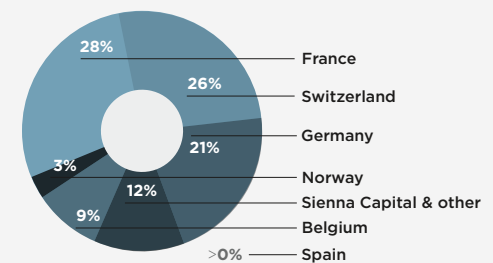


Diversified and resilient portfolio^[3]

SECTORIAL EXPOSURE



GEOGRAPHIC EXPOSURE



[1] Group's share.

[2] Non-IFRS financial measures.

[3] Based on December 31, 2020 portfolio value.